



DEVELOPMENT
CONSTRUCTION
OPERATIONS
HOSPITALITY



CORPORATE
PROFILE
2025

Introducing DCOH

Since 1987, DCOH has grown hand-in-hand with the Northern Territory.

What began as a local roofing contracting business has grown into one of the Northern Territory's most diverse and experienced organisations, delivering excellence in development, construction, operations, and hospitality.

From Defence and Government to Health, Education, Commercial, Leisure, Accommodation, Property and Real Estate, our work touches every corner of the Northern Territory. Today, with a workforce of more than 300 'Territorians', we remain proudly family-owned and operated, nationally recognised, and deeply committed to shaping the future of our region.

Our Mission: **Building Better**

For us, this means going beyond industry benchmarks to create meaningful outcomes for our clients, our people, and our communities. We challenge convention, embrace innovation, and continually reflect and refine the way we build, operate, and serve.

Every project is an opportunity to strengthen the Northern Territory - its people, its infrastructure, and its future.





A message from **Our MD & CEO**

For nearly four decades, we have built more than projects - we've built trust, resilience, and lasting partnerships.

The Northern Territory is unlike anywhere else - extreme climates from blistering heat to cyclones and earthquakes, regional locations, and unique community needs. Time and again, our people have proven their ability to deliver projects and services on time and on budget, no matter the challenge. From supporting Defence capabilities to providing housing and hospitality, we are proud to play a central role in strengthening the Northern Territory.

The construction industry in the Northern Territory is unique with a strong focus on defence infrastructure, mining, and energy projects.

In this space, we are a trusted partner to provide end-to-end solutions that few can match: from concept and design, through development and construction, to accommodation, facilities management, and hospitality, all on time and on budget for our clients. We don't know any other organisations in the Northern Territory who can provide our level of service.

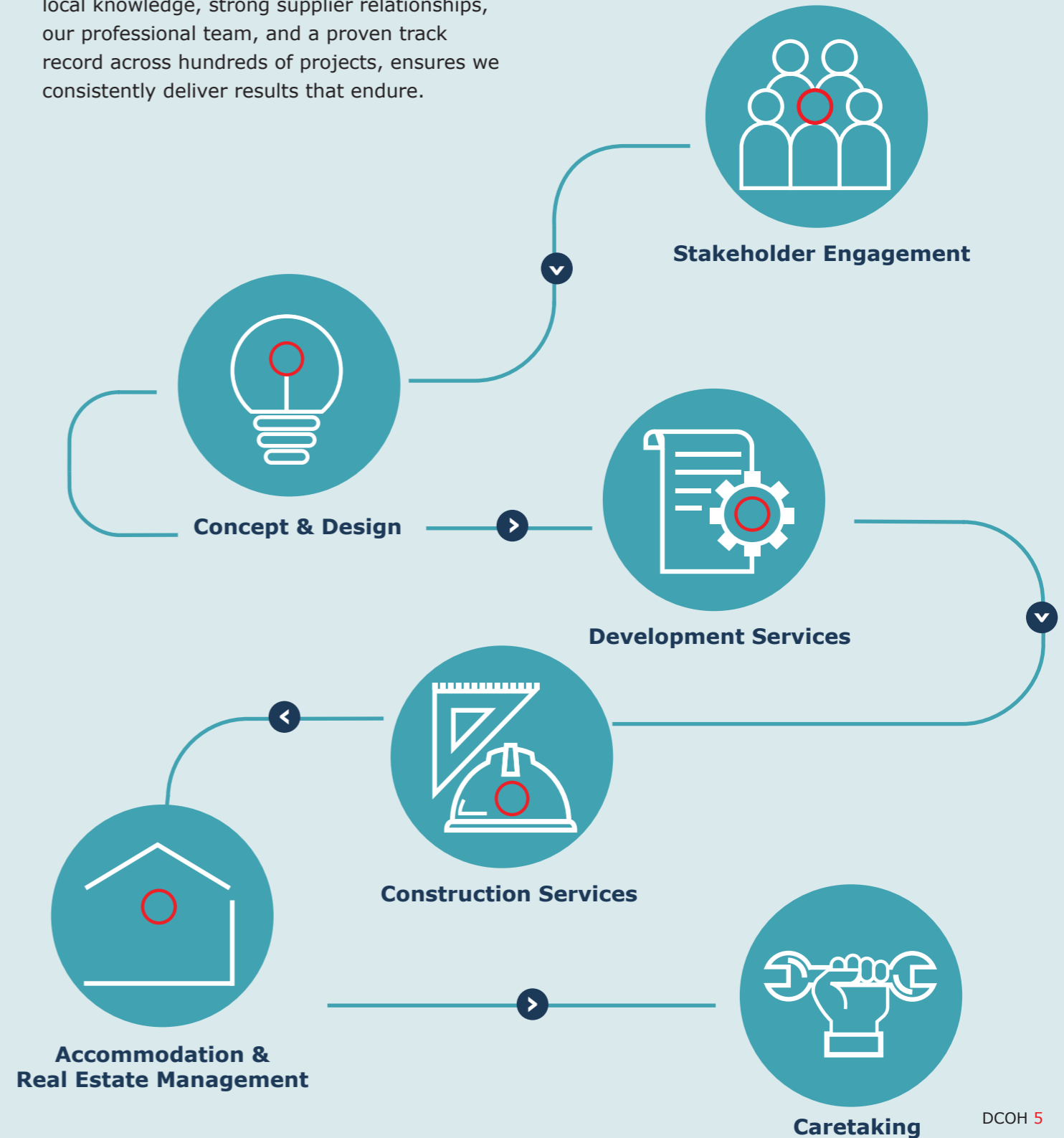
Looking ahead, our commitment remains the same: to invest in our people, to innovate in our industries, and to continue to 'Build Better' for the Northern Territory.

Shane Dignan
MD & CEO of DCOH

Our Difference

We are the Northern Territory's most diverse and integrated business. Our clients gain the certainty of a high quality partner who can manage every detail of a project lifecycle from planning and approvals, to construction and delivery, to property management and accommodation, and long-term care of facilities.

This full-service approach, combined with deep local knowledge, strong supplier relationships, our professional team, and a proven track record across hundreds of projects, ensures we consistently deliver results that endure.





Who We Are

DCOH's history is inseparable from the growth of the Northern Territory. For almost 40 years, we have put the Northern Territory first: sourcing locally, employing locally, and reinvesting locally.

We are proud of our long-standing partnerships across Defence, Government, community organisations, and industry bodies. Our people, more than 300 strong, including apprentices, First Nations workers, and multi-generation 'Territorians', reflecting our commitment to opportunity and inclusion.

Deeply engrained in our approach is our dedication to the Northern Territory's Defence operations. Our wealth of knowledge overflows into our contribution to our Defence force ensuring our proven track record in delivering critical infrastructure projects across Defence bases, real estate & accommodation options, and hiring of defence partners and veterans continually reinforces our strategic role in Defence-related projects.

With billions in completed projects, enduring relationships with suppliers and contractors, and a workforce built on loyalty and excellence, DCOH is more than a business. We are a pillar of the Northern Territory economy and a trusted partner for the future.

Our Values



Accountability for All

We take ownership, act with integrity and authenticity, and deliver outcomes we are proud of.



Embracing Change

We see change as opportunity, and continually evolve to stay ahead.



Achieving Together

Collaboration across teams, industries, and communities to drive stronger outcomes.



Diligent Care

From WHS and ESG to CSR, we show care through action.

Development & Construction

Our award-winning teams have delivered some of the Northern Territory's most significant projects. With unrivalled experience across Defence, Government, Commercial, Leisure, Education, and Health, we are trusted to deliver complex projects with precision.

Every project is carefully planned, tested, and executed with an unwavering focus on quality, safety, and community impact. From early concepts and stakeholder engagement through to construction and long-term caretaking, we provide a seamless service that ensures confidence at every stage.

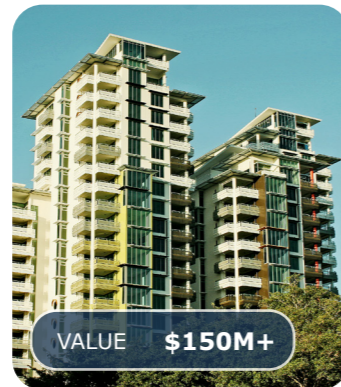
Key Development Highlights:



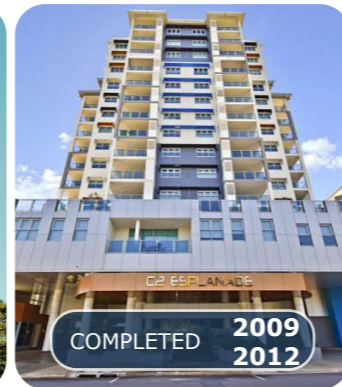
VALUE **\$250M** COMPLETED **2024**

Danala Education & Community Precinct – Charles Darwin University

- 8-storey development including library, art gallery, archives, and student spaces.
- Won the President's, Educational Facility, Commercial-Industrial Construction \$100M+, and Sustainability Awards at the 2025 Master Builders NT Excellence in Building and Construction Awards.
- Engaged more than 1,700 workers.
- 12.62% First Nations participation.
- 70,701 labour hours delivered by local workforce.



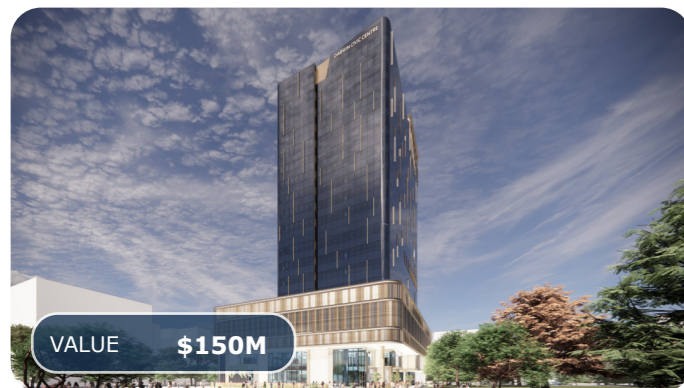
VALUE **\$150M+**



COMPLETED **2009**
2012

One30 Esplanade & C2 Esplanade High Rise Apartment Towers

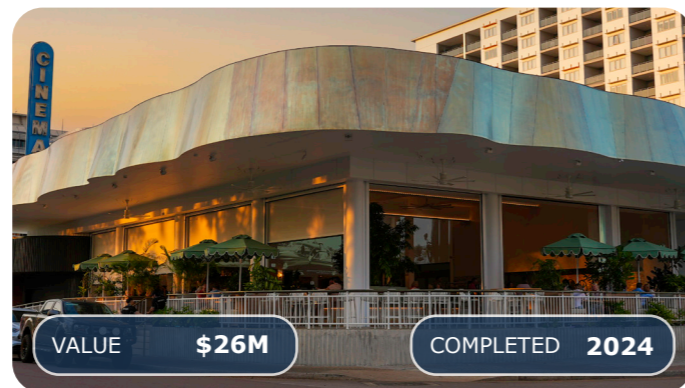
- C2 Esplanade development won the 2012 Master Builders NT Excellence in Building and Construction Award for High-Rise Apartment Building.
- One30 Esplanade earned a Highly Commended recognition in the 2010 Master Builders NT Excellence in Building and Construction Awards for Multiple Dwellings (over 11 storeys).



VALUE **\$150M**

Darwin Civic Centre Redevelopment

- 21-storey mixed-use landmark, set to include a modern library, council chambers, community and function spaces, cafés, public meeting rooms, approximately 410 parking bays, and a green plaza centred around the culturally significant Galamarrma, the Tree of Knowledge.
- Construction is underway with completion forecast for 2028.



VALUE **\$26M**

COMPLETED **2024**

The Cinema Collective

- Entertainment and leisure precinct in Darwin City.
- Won the 2025 Master Builders NT Excellence in Building and Construction Award for Entertainment, Sporting and Recreation Facility.

Key Construction Highlights:



VALUE **\$300M+**

Robertson Barracks

- Head contract, Construction only.
- 150 local people employed.
- 10% First Nations participation.
- One of the largest Defence infrastructure projects in the NT, covering accommodation upgrades and site-wide services, under a joint Australian Government and USFPI agreement.
- Construction is underway, with completion forecast for 2026.



VALUE **\$79M+**

COMPLETED **2012**

Larrakeyah Barracks Resident Redevelopment

- Delivered 97 energy-efficient homes built for Defence Housing Australia ahead of schedule.
- Winner of 2013 Master Builders Australia Excellence in Building and Construction Award for Commercial Construction \$50-\$100M.
- Winner of 2013 Master Builders NT Excellence in Building and Construction Award for Commercial Construction \$50-\$100M and Residential Construction – Medium Density over 5 Dwellings.



VALUE **\$100+M**

COMPLETED **2024**

Holtze Youth Detention Centre

- NT Government project.
- Employed 350 local workers.
- 12% First Nations participation.
- Won the 2025 Master Builders NT Excellence in Building and Construction Award for Commercial-Industrial Construction (between \$50M-\$100M).

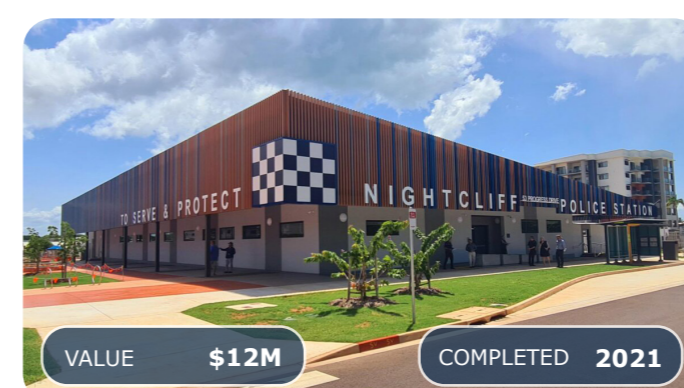


VALUE **\$25M**

COMPLETED **2024**

Casuarina Aquatic & Leisure Centre

- Featuring Olympic-sized pool, lagoon, learn-to-swim facilities, and leisure zones.
- Recognised at 2024 Master Builders NT Excellence in Building and Construction Awards for Workplace Health & Safety – Commercial and Sustainability categories.

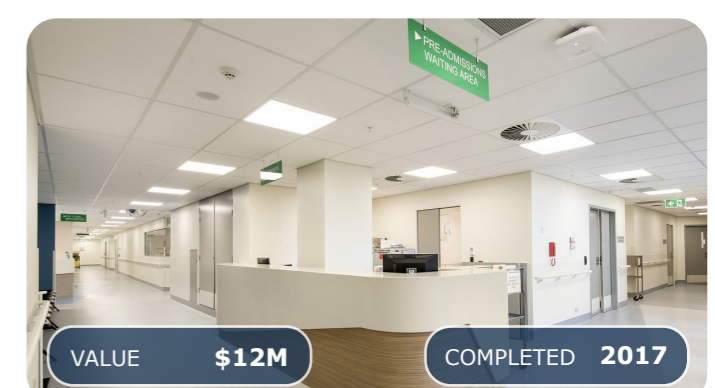


VALUE **\$12M**

COMPLETED **2021**

Nightcliff Police Station

- IL4 hardened design with capacity for 70+ officers.
- 100% local subcontractors engagement.



VALUE **\$12M**

COMPLETED **2017**

Royal Darwin Hospital Outpatients & Lobby

- Won 2016 Master Builders NT Excellence in Building and Construction Award for Commercial and Retail Fit Out or Alteration over \$1M, and Public Building over \$10M.
- Won 2017 Master Builders NT Excellence in Building and Construction Award for Commercial and Retail Fit Out or Alteration over \$1M and Public Building over \$10M.

Our Operations

Property & Land Development



As a key contributor in the Northern Territory property and land development field, we are committed to redefining commercial and residential construction and building high quality options in the Northern Territory. This is our land development, Northcrest. Northcrest is a flagship example of our commitment to shaping communities. Northcrest is distinguished by its enviable proximity to the Northern Territory's major areas. Our Northcrest team is responsible for the construction of infrastructure for the subdivision, rehabilitation and municipal services. The spacious, well-appointed blocks are ideal for those wanting to build their dream home, or businesses wanting to grow themselves as part of the Northern Territory economy. With a strong sense of community amongst its residents, green spaces, schools, commercial centre and community events, this master-planned community continues to redefine living and working in Darwin – balancing lifestyle, accessibility and long term sustainability.

168

hectares, designed for 5,500 residents

\$1B+

project value with 3,200 jobs sustained during delivery

Up to 1,500

housing lots

350+

homes already built with 40% of stages sold

Real Estate
SOLIS

Our real estate business, Solis Real Estate, ensures clients achieve lasting value from their assets. Managing a diverse residential and commercial portfolio, Solis provides streamlined, transparent, and client-focussed services that simplify the complexities of property management.

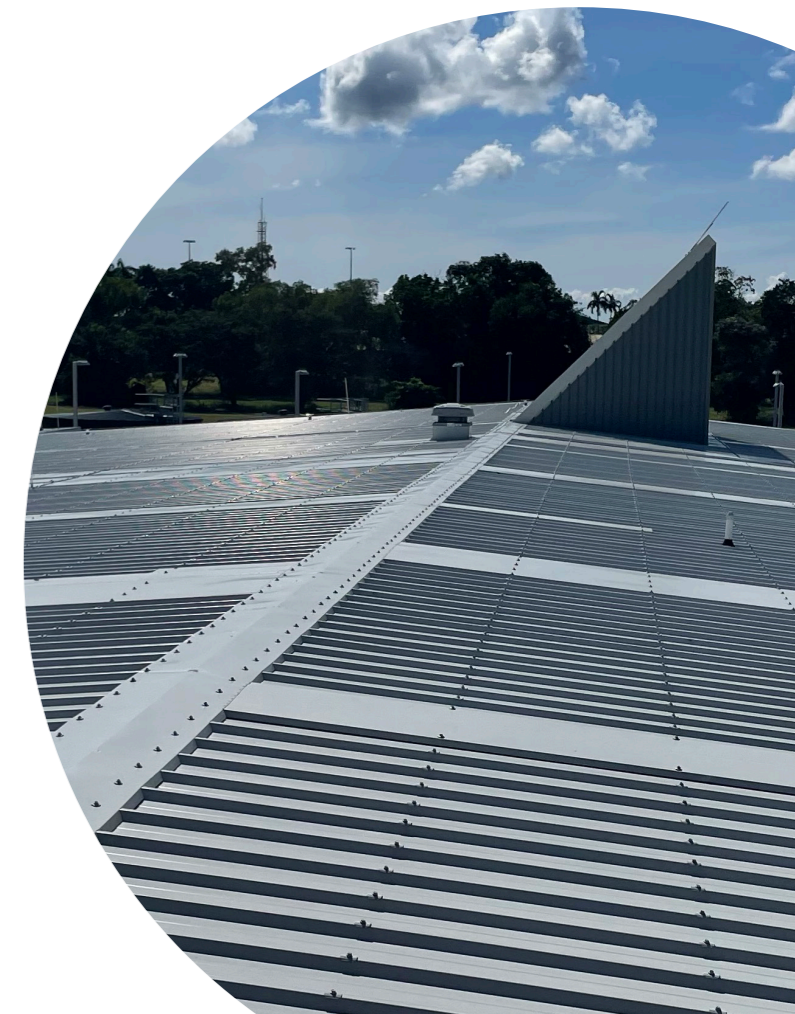
300+

Properties managed

Commercial Roofing

Textum

Our founding business, Textum, has set the benchmark for roofing and cladding across the Northern Territory for more than 30 years. Trusted to perform under the harshest conditions from cyclones to extreme heat, Textum is synonymous with resilience, reliability, and quality. Textum has built a reputation for providing some of the highest standard commercial roofing and cladding able to withstand all the Australian climate has to offer.



Hospitality



Through Thyme Hospitality, we create experiences that showcase the best of Darwin. From premium accommodation to vibrant bars and entertainment venues, we combine world-class service with the Northern Territory's unique character. We pride ourselves on delivering exceptional hospitality experiences that leave lasting impressions. Our teams are dedicated to providing unparalleled service and entertainment for our guests.



COURTYARD[®]
BY MARRIOTT

Darwin

Our full-service 4.5-star Marriott International hotel located in the heart of Darwin's Central Business District is Courtyard by Marriot Darwin. This hotel is the first Marriott International hotel in the Northern Territory. This 186-key hotel's design combines modern comforts with functionality to suit both business and leisure travellers.



The newest enhancements include a revitalised lobby featuring innovative self-check-in technology, a modern interior design, all new furnishings offering guests a comfortable communal area to work or relax, and an upgraded fitness centre including sweeping views of Darwin City.

NOVOTEL
DARWIN CBD

One of the first certified Ecotourism sustainable hotels in the Northern Territory, Novotel is ideally located on Darwin city's Esplanade overlooking Darwin Harbour. Novotel Darwin CBD offers 140 rooms within walking distance to Darwin Convention Centre, many unique, local attractions and shops within the city and surrounds. Boasting a vibrant tropical atrium, lobby bar, award winning restaurant, and swimming pool, this hotel is perfect for clients wanting to experience Darwin right from the heart of the Central Business District.



Frontier
hotel darwin



Our 91-room Frontier Hotel is our most affordable and practical accommodation solution. Hotel features include a fully equipped gym, on-site parking, luggage storage, pool, guest laundry and dry cleaning services.

Located on the ground floor of the hotel is The Punters Bar, your 'local' while in the Northern Territory.

Our People

Our strength lies in our people - skilled, diverse, and driven by purpose. From apprentices to senior leaders, every member of our team contributes to the culture of care, integrity, and innovation that defines DCOH in our pursuit to 'Build Better'.

Our people are talented professionals who are passionate about making the Northern Territory a better place for those who call it home.

We combine the scale and capability of a major business with the personal touch of a family company. This balance allows us to deliver with precision while building enduring relationships and trust.

We invest in the improvement of our company culture, our people, our education practices, and work environments and are proudly listed and certified as a Great Place to Work®.



300+
Employees



38%
Female leaders

60.6%
Permanent employees

30+
Different nationalities

20 - 60+
Diverse age range



46%
Female workforce



DCOH Giving Back

We believe the success of our business should strengthen the communities around us. Through community, corporate and charitable partnerships, and our thoughtful ESG and CSR approaches, we find ways to invest in the future of the Northern Territory.

Our community and charitable partnerships support organisations including Soldier On Australia, National Association of Women In Construction (NAWIC), Starlight Children's Foundation, More for Moo, No Woman Left Behind, local community sports clubs, arts and cultural organisations, and local construction initiatives in the Northern Territory.



Our Executive team contributes to boards of Urban Development Institute of Australia, Darwin Major Business Group, Master Builders NT, Hospitality NT, and more - advocating for growth and opportunity across the Northern Territory.



Sustainability is central to our approach. We continually refine our practices to minimise our environmental impact and to ensure our projects contribute positively to the Northern Territory for generations to come.

Our accountable and caring approach to community partnerships and engagement, combined with our drive to 'Build Better' is what elevates and separates DCOH in the Northern Territory.



DCOH is more than a company. We are a family owned and operated business that has grown into a Northern Territory institution which is respected nationally, trusted locally, and driven by a clear mission:

to Build Better.





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@DCOH Corporate Profile 2025
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